

Operating File

How to actually set up and run in one African market, with the timelines people meet rather than the ones published.

EUR 290 · delivered 10 working days

Africa only · every claim carries its source and date

What this is not

It does not include us incorporating for you or acting as your local representative. Those are services, quoted separately.

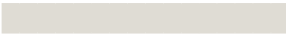
It is not an introduction. Nothing here includes a meeting, a warm handover, or anyone from MRX approaching a company on your behalf. That is a mandate, and it is a different product.

Provenance, on every claim

Every claim in the full deliverable is tagged so you know what you are relying on: **[D]** desk, public source named and dated · **[P]** pipeline, our own sourcing, Reoon power-mode verified · **[F]** field, observed by our operators in market · **[E]** estimate, our calculation with the method shown.

About this sample. It shows what the deliverable covers and how we approach it. Every operational figure, rate, name, margin and deadline is withheld, because that is what you are buying.

What the file covers

Section	What you get
Company versus branch	
Formation steps and fees	
Observed timeline to operational	
Tax and e-invoicing	
Bank account opening	
Accounts that get refused	
FX and repatriation	
Licensing and local permits	
Employment and statutory cost	
Managing a remote team	
Total cost and calendar	

Published timelines and real timelines *(reproduced in full)*

Every registry in the region publishes a headline timeline, and every one of them is achievable in the sense that it has happened once. The number you need is not the statutory one, it is the elapsed one: from first filing to the day you can legally invoice, bank the proceeds and pay someone.

The gap is rarely the registration itself. It is the sequence that follows: tax registration, e-invoicing onboarding, the local permit that depends on the lease, and the bank account that depends on all three and takes its own view of a foreign-owned entity. Those steps do not run in parallel as neatly as the guides suggest, and knowing the true order is most of the value here.

Order the Operating File — EUR 290, delivered 10 working days.

mrexporttoafrika.com/intelligence · The price is credited in full against a market entry mandate signed within 90 days.

SAMPLE